Alliance for Health Policy and Systems Research
annual report 2023
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annual report

2023
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Message from the Board Chair

This year, the Alliance celebrated its 25th anniversary, holding seven events across five continents to mark the occasion. These events, several of which I had the pleasure of participating in directly, were an important opportunity to take stock of how the field of health policy and systems research has evolved over that time, to engage with the community and to reflect on the future of the field. As this was also my first year as the Chair of the Board, the events were a useful listening opportunity to understand better how the field can inform change and the role of the Alliance more broadly.

During the United Nations General Assembly, the Alliance joined forces with Health Systems Global to host a side event on the role of research in powering progress towards achieving the Sustainable Development Goals. At the event, I argued that health policy and systems research is not some nice-to-have extra, but rather it is a critical strategic investment, noting that it can help to find new solutions as well as to re-allocate resources and improve the use of existing ones.

The impressive activities and outcomes highlighted in this annual report are clear testament to this. From key insights into establishing and sustaining health taxes to lessons learned for primary health care during the COVID-19 pandemic, the Alliance has been supporting important knowledge generation, capacity strengthening and engagement activities. This progress is down to the hard work of our partners, the Board, members of the Scientific and Technical Advisory Committee and the Secretariat. I offer my gratitude and appreciation to all who have been involved.

As we look towards the future, achieving the Sustainable Development Goals appears daunting, exacerbated by a range of global crises. Yet, while there have certainly been major setbacks, there has also been progress on building more equitable and resilient health systems that take into account some of the broader social determinants of health. The Alliance has laid the groundwork for research to contribute to these ambitions. I look forward to seeing it broaden its focus from building the field and establishing a community of key stakeholders to targeting support to applying insights and research in order to effect tangible change.

- RT HON. HELEN CLARK

Courtesy of Helen Clark.
Message from the Executive Director

My first year as Executive Director of the Alliance has been a tremendous privilege. Working with a formidable Board and highly talented team, and being hosted in WHO’s Science Division, has been incredibly enriching. This has been further enhanced by the engaged and committed health policy and systems research community. It has been a busy year, with significant change while continuing to fulfil our core mission.

We consulted extensively on a new strategy for 2024–28. These consultations, across five continents, convened our core constituency as well as new partners. The discussions led to an increased focus on how health policy and systems research can create more impact. I am enormously grateful to the hundreds of people who gave us their time and their insights. There remains a clear mission for the Alliance, even if this has changed over the past 25 years. Our new strategy outlines five priority areas: universal health coverage through primary health care; digital health; noncommunicable disease prevention; climate change; and emergency preparedness and response. Our efforts in 2023 have already established a footprint in each of these areas from which to expand.

There were also many other highlights. These included country case studies on primary health care in the context of the COVID-19 pandemic; implementation research on integrating noncommunicable disease management into primary care; the culmination of a multi-country programme on rethinking external assistance for health; work on health taxes and climate change; and the conclusion of a four-year, institutional capacity strengthening initiative. All this work has been undertaken in close collaboration with the relevant WHO departments.

The work of the Alliance extends well beyond our Secretariat, involving researchers, policy-makers, practitioners, implementers and communities in countries, and supported by development partners at the global level. We are fortunate to have long-term support and funding from the governments of Norway, Sweden and the United Kingdom of Great Britain and Northern Ireland, along with numerous other funders and partners. I am thankful for the new funding that we received this year, which has enabled us to launch new programmes in line with the strategy.

Health policy and systems research can make a much greater contribution during these uncertain times. As we aim for impact, our community will be crucial to our success. We look forward to your continued comment, critique and partnership.

– DR KUMANAN RASANATHAN
A year in review

Monitoring progress

The Alliance for Health Policy and Systems Research (the Alliance) supports the generation and use of health policy and systems research to strengthen health systems. We address social determinants of health to contribute to significant progress in reducing health inequities and achieving major global health targets. The Alliance is a partnership hosted by the World Health Organization (WHO).

The Alliance has been tracking progress on a set of indicators across the three strategic objectives outlined in our strategic plan in 2021, each with a five-year target. This year, we conducted extensive consultations to shape a new strategy and will transition to a new reporting framework in 2024.

As we conclude this current reporting cycle, we are pleased that, out of the nine indicators we have been tracking, we have already achieved the five-year targets on four. A further three indicators have broadly met the three-year progress markers, indicating that they were on track to meet their targets within the original timeframe had the strategy not been updated.

LEGEND

Key performance indicator (KPI)

Where we should be at the end of year 3

What we’ve achieved by the end of year 3

FIVE-YEAR TARGET

Strategic objective 1. We advance knowledge.

The Alliance will stimulate the generation and synthesis of policy-relevant health systems knowledge, encompassing evidence, tools and methods.

Must-accomplish actions

Supporting generation and synthesis of HPSR evidence for stronger health systems
Developing methods, frameworks and concepts to build the field of HPSR

# of externally peer reviewed research publications

120
200
260

# of methods, tools and frameworks developed

5
7
8

# of new and existing research grants

60
100
107
Strategic objective 2. We catalyse change.
The Alliance will promote the dissemination and use of health policy and systems knowledge to improve the performance of health systems.

Must-accomplish actions

<table>
<thead>
<tr>
<th>Convening stakeholders to advance HPSR</th>
<th>Increasing the use of evidence</th>
<th>Strengthening the Alliance Partnership</th>
</tr>
</thead>
</table>

# of collaborations within WHO and with other partners

<table>
<thead>
<tr>
<th># of decision-makers equipped with HPSR tools and knowledge</th>
</tr>
</thead>
<tbody>
<tr>
<td>15</td>
</tr>
<tr>
<td>450</td>
</tr>
<tr>
<td>750</td>
</tr>
</tbody>
</table>

# of times that Alliance-supported research programmes have influenced policies

<table>
<thead>
<tr>
<th># of media stories about Alliance-funded research</th>
</tr>
</thead>
<tbody>
<tr>
<td>15</td>
</tr>
<tr>
<td>30</td>
</tr>
<tr>
<td>50</td>
</tr>
</tbody>
</table>

Strategic objective 3. We empower leaders.
The Alliance will facilitate the development of capacity for the generation, dissemination and use of HPSR knowledge among researchers, policy-makers and other stakeholders

Must-accomplish actions

<table>
<thead>
<tr>
<th>Strengthening capacities to generate and use HPSR</th>
<th>Supporting partnerships to disseminate and use HPSR</th>
</tr>
</thead>
</table>

# of researchers supported

<table>
<thead>
<tr>
<th># of institutions based in low- and middle-income countries (LMICs) using methods, tools and frameworks developed by the Alliance</th>
</tr>
</thead>
</table>
### A year in review

#### Where we work

**We advance knowledge**

<table>
<thead>
<tr>
<th>PROJECT TITLE</th>
<th>GRANTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Country case studies on primary health care in the context of COVID-19</td>
<td>47</td>
</tr>
<tr>
<td>Digital health for health systems managers</td>
<td>10</td>
</tr>
<tr>
<td>Health policy analysis for taxes</td>
<td>16</td>
</tr>
<tr>
<td>Primary health care for universal health coverage</td>
<td>1</td>
</tr>
<tr>
<td>Transitions from external financing</td>
<td>6</td>
</tr>
<tr>
<td><strong>TOTAL GRANTS</strong></td>
<td><strong>80</strong></td>
</tr>
</tbody>
</table>

**We catalyse change**

<table>
<thead>
<tr>
<th>PROJECT TITLE</th>
<th>GRANTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building institutional capacity for HPSR and delivery science</td>
<td>6</td>
</tr>
<tr>
<td>Country-led implementation research for universal health coverage</td>
<td>3</td>
</tr>
<tr>
<td>HPSR and climate change</td>
<td>12</td>
</tr>
<tr>
<td>Implementation research studies for the prevention and control of noncommunicable diseases</td>
<td>4</td>
</tr>
<tr>
<td><strong>TOTAL GRANTS</strong></td>
<td><strong>25</strong></td>
</tr>
</tbody>
</table>

**We empower leaders**

<table>
<thead>
<tr>
<th>PROJECT TITLE</th>
<th>GRANTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alcohol research mentees</td>
<td>7</td>
</tr>
<tr>
<td>Capacité de recherche en systèmes et politiques de santé en Afrique francophone (CRESPA) fellows</td>
<td>10</td>
</tr>
<tr>
<td>Women's publication mentorship programme</td>
<td>13</td>
</tr>
<tr>
<td>Young noncommunicable diseases fellows</td>
<td>8</td>
</tr>
<tr>
<td>Young professionals</td>
<td>4</td>
</tr>
<tr>
<td><strong>TOTAL GRANTS</strong></td>
<td><strong>42</strong></td>
</tr>
</tbody>
</table>
A year in review

2023 by the numbers

14 ongoing projects... 147 grants across... 69 countries and territories

Publications

63 peer-reviewed journal articles 26 country case studies

- 57% of journal article lead authors are women
- 67% of journal article lead authors are from LMICs*

* Includes journal articles supported through open calls for journal supplements and articles where the lead author is Alliance Secretariat staff.

Communications

- 8% increase in Twitter/X followers
- 25% increase in Facebook followers
- 52% increase in Linkedin followers

- 19% increase in website visitors from previous year
- 19% increase in new members of the Alliance Hive
We advance knowledge

In 2023, we...

produced
109 written outputs

supported
63 journal articles

helped publish
3 special issues or supplements

launched
26 primary health care case studies

Checking testing results at the Malbrán Institute in Buenos Aires. © WHO / Sarah Pabst. © WHO / Sarah Pabst
Enabling relevant and actionable health policy and systems research that contributes to change is at the heart of how the Alliance works. We embrace a wide array of research topics and methodologies – looking more than ever beyond health systems to the wider social determinants of health. Through this diversity, we contribute to the global understanding of how health systems can adapt, survive and thrive in the face of adversity.

DONOR TRANSITIONS

Understanding the factors that enhance sustainable health programmes

This year, the Alliance concluded a six-country research programme on managing transitions from external financing, informing how external assistance can be designed and implemented. Findings have led to actionable knowledge for governments, funders and civil society, ensuring the continuation of essential health interventions post-donor support. These insights have been shared broadly, including through presentations to the Sustainable Health Financing Accelerator, health advisors at the United Kingdom of Great Britain and Northern Ireland Foreign, Commonwealth and Development Office, and at a side event during the 76th World Health Assembly. Additionally, in collaboration with the WHO Department of Health Financing and Economics, a special issue of the Health Policy and Planning journal has been developed. This issue features 14 articles and five practitioner commentaries on new models of donor assistance, aiming to foster equitable partnerships and enhance local capacities in low- and middle-income countries.
PRIMARY HEALTH CARE

Taking forward implementation of primary health care in the context of multiple crises

The Alliance has emphasized the crucial role of research and learning in advancing primary health care through its active participation in international conferences in Astana, Kazakhstan, and in Addis Ababa, Ethiopia, engaging in plenary sessions, roundtable discussions and partner-led events. We launched 26 case studies on primary health care¹ in the context of the COVID-19 pandemic in collaboration with the WHO Special Programme on Primary Health Care, regional offices and country offices. Furthermore, we initiated four new projects focusing on primary care financing, vaccination coverage for zero-dose children, the impact of health care reforms on universal health coverage in India, and digital health solutions to support primary care managers in eight countries. These initiatives are part of our broader strategy to set research priorities that address the evolving needs of global health.

HEALTH TAXES

Despite overwhelming evidence, governments around the world are missing an efficient and cost-effective opportunity to improve health, raise revenue, invest in equity and save lives.

- DR TEDROS ADHANOM GHETREYESUS, WHO Director-General, and the RT HON. HELEN CLARK, Former Prime Minister of New Zealand

Health taxes on tobacco, alcohol and sugar-sweetened beverages can save lives, but they can directly conflict with the interests of commercial actors. The Alliance, with support from the Government of Norway and in collaboration with WHO and the Inter-Agency Working Group on Health Taxes, established a research programme in 2021 to provide health policy analysis for health taxes in eight countries and in 2023 expanded this work to include another eight countries: Colombia, Egypt, India, Lebanon, Mongolia, Nigeria, Uganda and Zambia. In October, on the side-lines of the World Bank’s meetings in Morocco, the Alliance launched a special collection of BMJ Global Health on health taxes.² With more than 20 articles, the collection comprises analysis, commentary, original research and practice articles offering both theoretical and methodological insights, along with empirical research findings. Continued support has strengthened the capacity of researchers to conduct high-quality health systems research and disseminate findings at the highest levels of government.

² https://gh.bmj.com/content/8/Suppl_8
Other articles from the year

Quality and equity: a shared agenda for universal health coverage
https://doi.org/10.1136%2Fbmjgh-2023-012561

What research evidence can support the decolonisation of global health? Making space for deeper scholarship in global health journals
by Sudha Ramani, Eleanor Whyle and Nancy Kagwanja in The Lancet Global Health.
https://doi.org/10.1016/S2214-109X(23)00299-1

Embedding rapid reviews in health policy and systems decision-making: impacts and lessons learned from four low- and middle-income countries
https://doi.org/10.1186/s12961-023-00992-w

Institutional roles, structures, funding and research partnerships towards evidence-informed policy-making: a multisector survey among policy-makers in Nigeria
https://doi.org/10.1186/s12961-023-00971-1

Evolution and lessons from an integrated service delivery network in North West Syria
https://doi.org/10.1186/s13031-023-00510-3

Development of the Systems Thinking for Health Actions framework: a literature review and a case study
https://doi.org/10.1136/bmjgh-2022-010191

Introduction and implementation of an immunization information system in the Indonesian province of Daerah Istimewa Yogyakarta: lessons for scaling-up
by Sulistyawati Sulistyawati, Trisno Agung Wibowo, Rokhmayanti Rokhmayanti, Andri Setyo Dwi Nugroho, Tri Wahyuni Sukesi, Siti Kurnia Widi Hastuti, Surahma Asti Mulasari and Marta Feletto in BMC Health Services Research.
https://doi.org/10.1186/s12913-022-08910-6
We catalyse change

In 2023, we...

- supported 5 regional hubs on systems thinking
- commissioned 10 new policy-focused research studies
Global challenges often require local solutions. The Alliance partners with policy-makers, researchers and practitioners to use knowledge and learning to catalyse change.

Through these collaborations, the Alliance not only amplifies the impact of innovative health policies but also ensures that these strategies are grounded in rigorous research and are tailored to meet unique local and national needs.

**CLIMATE CHANGE**

**Supporting countries to understand better where to start and what to prioritize to ensure health systems and health policies are mitigating and adapting to the ongoing climate crisis**

In collaboration with WHO’s Environment, Climate Change and Health Department, the Alliance extended its research initiative applying health policy and systems research to the climate crisis in another six countries to expand the knowledge base and identify more lessons. This builds on an existing portfolio of six countries that have concluded their studies this year. In October, the Alliance brought together these six new research teams with its first cohort of six teams for a workshop in Amman, Jordan. The original six studies are already informing the development of both Mozambique’s and Nepal’s Health National Adaptation Plan. The Alliance has also initiated a new area of focus on the health co-benefits of climate mitigation activities, which will shape the Alliance’s future engagement in this space.
IMPLEMENTATION RESEARCH ON NONCOMMUNICABLE DISEASES

Navigating the intricate nature of integrated primary care for noncommunicable diseases

The Alliance and the WHO Noncommunicable Diseases Rehabilitation and Disability Department, alongside WHO regional and country offices, are embarking on a new collaborative implementation research initiative to improve the integrated management of noncommunicable diseases in primary care. Specifically, these collective efforts aim to generate locally relevant evidence to inform policy and practice, thereby enhancing the management of chronic conditions in primary care; strengthening the capacity of countries and regions to produce this crucial evidence; facilitating networking opportunities for shared learning and support; and advocating for increased funding and political commitment by championing a research agenda that identifies key challenges and priorities. Following a call for proposals (which received more than 200 applications), four research teams were selected in Ethiopia, Ghana, India and Nepal to kick off this work.

BUILDING INSTITUTIONAL CAPACITY FOR HEALTH POLICY AND SYSTEMS RESEARCH (BIRD)

We can see the transformation – the confidence, the reach, the impact that they have demonstrated.

- MS RACHA FADLALLAH
  BIRD Project Manager, American University of Beirut

This year marked the conclusion of BIRD, a significant four-year project focusing on institutional mentorship for research evidence generation and uptake. The project involved six institutions across Cambodia, Georgia, Indonesia, Trinidad and Tobago and the United Arab Emirates, and a mentor institute in Lebanon. A final event in Beirut, Lebanon, in April celebrated the achievements, gathering country teams and policymakers. Key outcomes include the training of 106 policy fellows, and the publication of over 30 knowledge products (including policy dialogues, briefs and reports). Notable impacts were seen in organizational and network changes among policy-makers and researchers in the participating countries, for example, the formalization of research procedures and the creation of networking and training opportunities. Critically, mentee institutions are now viewed as the go-to organization for evidence, with expert teams called upon to support government decision-making. In some cases, this has resulted in new international funding for teams. A final journal supplement is in preparation.
SYSTAC has served as a continuous source of inspiration, not just in delving deeper into the fascinating intersections of systems thinking and health policy and systems research, but also in understanding the tangible benefits of applying systems thinking in policy-making.

- MR SIDDHARTH SRIVASTAVA
Southeast Asia regional hub participant

This project concluded its catalytic small grants to five regional institutions in Costa Rica, Ghana, India, the Philippines and Switzerland. The SYSTAC hubs have continued activities to strengthen systems thinking in their regions. In Asia, the second regional short course on systems thinking was conducted in the Philippines, and a methods casebook was developed out of a partnership between the teams in India and Thailand. The European hub initiated a webinar series on intersectoral applications of systems thinking. In Latin America, the team used systems thinking to strengthen existing networks on primary health care and equity, holding a face-to-face workshop to build on partnerships with the Pan American Health Organization and external stakeholders. Cross-regionally, the European and Latin American hubs are collaborating on new initiatives. The Alliance conducted a formative evaluation to understand how the community of practice’s origins, structure, cohesion, external and internal factors, membership, resources and outcomes – along with the Alliance’s approach to capacity strengthening – have contributed to the development and sustainability of SYSTAC.
We empower leaders

In 2023, we...

- worked with 6 institutions in francophone Africa to develop new training courses
- made 3 online courses available

Maad Ahmed takes notes at Ibrahim Malik Teaching Hospital in Khartoum, Sudan. She is working with WHO’s Global Emergency Trauma Care Initiative (GETI) to collect data on emergency care at the hospital. © WHO / Lindsay Mackenzie
Through targeted mentoring and support, we enhance the skills and visibility of emerging leaders, particularly in underrepresented regions and groups.

Our initiatives encourage the development of locally led courses and promote the creation of robust professional networks. This strategic empowerment ensures that leaders are not only prepared to face current challenges but are also equipped to innovate and inspire within their communities and beyond.

PUBLISHING MENTORSHIP FOR EARLY-CAREER WOMEN RESEARCHERS

Mentorship programmes are fundamental for research, and even more so when they are aimed at women in LMICs where the disparities are greater.

- DR MARIA LAZO PORRA
  Mentor and Associate Researcher at CRONICAS, Peru

The Alliance, in collaboration with Health Systems Global, finished the third iteration of the publication mentorship programme for early-career women researchers. This culminated in the launch in November 2023 of a journal supplement, which focuses on equity and access to services and caring for underserved populations. The supplement includes seven articles and one editorial written by first-time authors from India, Kenya, Malawi, Nigeria and Peru. Topics covered include: health facility redress mechanisms, adolescent pregnancy in urban settlements, informal payments in maternal health services, and food security and mental health in Indigenous communities.

3 https://academic.oup.com/heapol/issue/38/Supplement_2
CAPACITÉ DE RECHERCHE EN SYSTÈMES ET POLITIQUES DE SANTÉ EN AFRIQUE FRANCOPHONE (CRESPA)

I felt the need to acquire more skills and understand the entire process of research development up to financing.

- DR OZOUA CYNTHIA RHODE BAILLY
CRESPA Fellow in Côte d'Ivoire

Following a first phase of health policy and systems research capacity strengthening in francophone Africa, six of nine mid-career fellows received awards to develop related training and research at their institutions, covering a range of topics from access to universal health coverage to maternal and child health services. Programme fellows, with support from a Burkina Faso-based consultant, are enhancing their institutions’ master's-level training and research. To date, all six fellows have adapted their training and research to include Alliance-supported topics (including an introduction to health policy and systems research and systems thinking), and four of the six institutions have trained 83 students. Fellows are preparing for data collection, and in most cases have already begun engaging local communities, health managers and policy-makers.

ALLIANCE COURSES PLATFORM

Several short courses have been released on the Alliance's courses platform, including an introduction to health policy and systems research. Long courses on embedded implementation research and learning health systems are also available. The format and duration of the different courses and modules varies, but they all include a knowledge check that, once passed, produces a certificate of completion. A number of students have already enrolled in and successfully completed these courses.
We engage globally

A discussion at the 76th World Health Assembly in Geneva, Switzerland. © WHO / Pierre Albouy
WORKING TOWARDS GLOBAL GOALS

In 2023, the Alliance has engaged in key dialogues and discussions to ensure health policy and systems research remains on the global agenda. At the United Nations General Assembly in New York, United States of America, the Alliance produced a policy brief on the role of health policy and systems research in advancing universal health coverage, and co-hosted a side event with Health Systems Global, with the sponsorship of the governments of Japan and Norway. The panel reflected on the role of health policy and systems research in achieving the Sustainable Development Goals, especially with regards to the three health-related high-level meetings that took place during the General Assembly (on universal health coverage, pandemic preparedness and response, and tuberculosis).

MARKING THE ALLIANCE’S 25TH ANNIVERSARY

The Alliance held a series of events to mark its 25th anniversary. The events took place on the sidelines of existing programme activities in different locations around the world – from London to Addis Ababa, from Oslo to Beirut, from Geneva to Washington, DC. These events have provided an important opportunity to connect with the wider health policy and systems research community in these geographies, to highlight the role of the Alliance in building the field and look to the future of health policy and systems research, to reflect on the Alliance’s achievements and to seek inputs on its future direction. To complement the anniversary events and continue the conversation, the Alliance produced a series of videos with members of the health policy and systems research community looking at the biggest challenges facing the field. In a nod to the disruption that emerging digital technologies are playing, the Alliance tapped into artificial intelligence, asking ChatGPT to provide its own insights.

THE FUTURE OF GLOBAL HEALTH INITIATIVES

The Alliance was part of the research and learning task force of the Future of Global Health Initiatives programme. This programme brings together bilateral and multilateral agencies as well as leading academics working in the areas of health systems strengthening and health financing to better understand the future of the global health architecture, particularly in light of major shifts in development assistance and national epidemiological profiles. The Alliance discussed its work on managing donor transitions for sustained intervention coverage in early June at an event convened by the initiative that enabled a high degree of engagement with major stakeholders in this area.

5 https://ahpsr.who.int/newsroom/news/item/22-05-2023-the-hpsr-community-on-key-future-challenges
PARTNERING FOR IMPACT

The Alliance convened the first of a series of policy-makers based in low- and middle-income countries in partnership consultations in partnership with the Medical Research Council in London, United Kingdom of Great Britain and Northern Ireland. The main goal of the consultation was to define a policy-maker-led applied research agenda to guide calls for funding by the Medical Research Council and other donors, as well as to serve as an input for related work within WHO. The topic of the first consultation process was digital health technologies and their potential for improving health. The Alliance engaged 14 policy-makers from diverse geographies to understand their priorities for digital health, including barriers and topics where research could inform and support their work. The process has brought forward valuable perspectives on digital health, has furthered the Alliance’s collaboration with the Medical Research Council and the WHO Digital Health and Innovation Department, and will likely inform future digital health funding priorities and approaches.

NATIONAL-LEVEL POLICY IMPACT

As part of the BIRD capacity strengthening initiatives, different research institutions were encouraged to work with policy-makers and on relevant issues in their respective countries. In Cambodia, the team developed policy options for integrating diabetes services within primary health care. In the United Arab Emirates, the team worked with the Ministry of Health and Prevention to establish a child mental health policy. And in Indonesia, the team facilitated civil society inputs into a parliamentary bill on sugar-sweetened beverages.
Donors

The Alliance gratefully acknowledges core financial support in 2023 from the Norwegian Agency for Development Cooperation (Norad) and the Swedish International Development Cooperation Agency (Sida).

The Alliance also acknowledges significant ongoing programme support from the Bill and Melinda Gates Foundation; the Department of Health and Social Care, United Kingdom of Great Britain and Northern Ireland; and Gavi, the Vaccine Alliance.

We also received specified funding from the Ministry of Foreign Affairs, Sweden and the Norwegian Agency for Development Cooperation (Norad), the Medical Research Council and the United Nations University Institute for Global Health.
Governing bodies

ALLIANCE BOARD

CHAIR, Helen Clark, Former Prime Minister, New Zealand

VICE CHAIR, Jeanette Vega, Former Minister of Social Development and Family, Chile

Irene Agyepong, Public Health Physician, Dodowa Health Research Center, Ghana

Gail Andrews, Minister Counselor: Health, South Africa

Bùi Thị Thu Hà, Professor, Hanoi School of Public Health, Viet Nam

Jeremy Farrar, Chief Scientist, World Health Organization, Switzerland

Anders Nordström, Ambassador for Global Health, Ministry of Foreign Affairs, Sweden

Ingvar Theo Olsen, Policy Director, Department for Global Health, Education and Research, Norwegian Agency for Development, Norway

Teresa Soop, Senior Research Advisor, Swedish International Development Cooperation Agency, Sweden

NOTE: People listed in this section served on the Board or STAC or were staff members employed by the Secretariat at some point during 2023. They do not necessarily reflect the current composition of these bodies.

SCIENTIFIC AND TECHNICAL ADVISORY COMMITTEE

CHAIR, Helen Schneider, Professor, School of Public Health, University of the Western Cape, South Africa

Octavio Gómez Dantés, Senior Researcher, Center for Health Systems Research, National Institute of Public Health of Mexico

Karen Grépin, Associate Professor, School of Public Health, University of Hong Kong, China, Hong Kong SAR

J. Jaime Miranda, Professor and Head of Sydney School of Public Health, University of Sydney, Australia and Research Associate, CRONICAS Center of Excellence in Chronic Diseases, Universidad Peruana Cayetano Heredia, Peru

Emma Sacks, Associate Faculty, Department of International Health, Johns Hopkins Bloomberg School of Public Health, United States of America

Amirhossein Takian, Vice Dean, School of Public Health, Tehran University of Medical Sciences (TUMS), Islamic Republic of Iran

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Livía Dal Zennaro, Technical Officer

Marta Feletto, Technical Officer

Ana Lorena Guerrero Torres, Young Professional (Health Systems Research)

Anas Ismail, Young Professional (Health Systems Research)

Amanda Karapici, Young Professional (Health Systems Research)

Gloria Kelly, Administrative Officer

Jeffrey Knezovich, Technical Officer

Aku Kwamie, Technical Officer

Kaung Suu Lwin, Young Professional (Health Systems Research)

Robert Marten, Strategy and Partnership Officer

Karin Miyamoto, Junior Professional Officer

Meike Schleiff, Scientist

Kabir Sheikh, Policy Advisor

Zubin Shroff, Technical Officer

Kanika Sokchea, Administrative Officer

John Warriner, Technical Officer

Yasmine Yahoum, Team Assistant